

# UBS Investment Research

## MEMC Electronic Materials

### Pure Play Silicon Wafer Supplier

#### ■ Pure play wafer supplier benefiting from demand growth

We estimate the wafer industry can grow 5% in 2005, to \$8.4 billion based on volume growth of 5% (tracking chip units) and flat wafer average selling prices. While the wafer industry remains highly competitive and MEMC was number four in market share in 2003 (12% share), we believe it can grow faster than the industry on modest share gains.

#### ■ Expect stable pricing despite likely decline in 300mm prices

We believe declining 300mm wafer prices will have a neutral impact on overall mix-adjusted average selling prices. We expect declines in 300mm wafer prices to be offset by: 1) an increasing share of 300mm wafers in the mix (we expect 17% in 2005 versus 12% in 2004); and 2) 300mm premium prices versus smaller wafers (currently 2x).

#### ■ Texas Pacific Group's 63% ownership remains an overhang

We expect the company's controlling shareholder to reduce its position over the next two to three years as Texas Pacific Group previously sold 12 million shares at \$10 in May 2003 and 34 million shares at \$9.70 in February 2004. We look for a more attractive valuation and further clarity on potential TPG share sales before getting more positive on the stock.

#### ■ Valuation: Establishing a 12-month price target of \$12

Our price target is based on an EV/EBITDA multiple of 8.5x applied to our 2005E EBITDA estimate of \$344 million. Our DCF model implies intrinsic value of \$11 based on a 12% discount rate, 3% terminal growth, 7% revenue CAGR, and a 20% EBIT margin.

Highlights (US\$m)	12/02	12/03	12/04E	12/05E	12/06E
Revenues	687	781	1,029	1,095	1,165
EBIT	80	143	267	300	319
Net income (UBS)	(22)	117	209	223	229
EPS (UBS, US\$)	(0.20)	0.53	0.87	0.98	0.98
Net DPS (UBS, US\$)	0.00	0.00	0.00	0.00	0.00

Profitability & Valuation	5-yr hist. av.	12/03	12/04E	12/05E	12/06E
EBIT margin %	-12.8	18.3	25.9	27.4	27.4
ROIC (EBIT) %	-9.7	50.9	63.4	52.9	45.6
EV/EBITDA x	27.6	14.1	8.8	7.7	7.0
PE (UBS) x	-11.8	20.1	13.5	12.0	12.1
Dividend yield %	0.0	0.0	0.0	0.0	0.0

Source: UBS adjusted EPS is stated before goodwill-related charges and other adjustments for abnormal and economic items at the analysts' judgement.

Valuations: based on an average share price that year, (E): based on a share price of US\$11.79 on 26 Jan 2005

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## Global Equity Research

Americas

Electric Components & Equipment

Rating **Neutral 2**  
**Unchanged**

Price target **US\$12.00**  
**Unchanged**

Price **US\$11.79**

RIC: WFR.N BBG: WFR US

27 January 2005

#### Trading data

52-wk. range	US\$13.25-7.39
Market cap.	US\$2.45bn
Shares o/s	208m
Free float	37%
Avg. daily volume ('000)	651
Avg. daily value (US\$m)	7.2

#### Balance sheet data 12/04E

Shareholders' equity	US\$0.41bn
P/BV (UBS)	6.4x
Net cash (debt)	US\$0.02bn

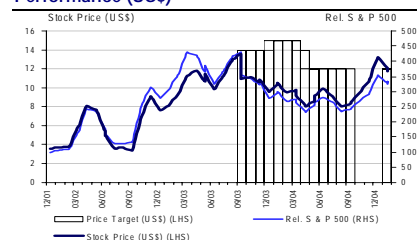
#### Forecast returns

Forecast price appreciation	+1.8%
Forecast dividend yield	0.0%
Forecast stock return	+1.8%
Market return assumption	8.3%
Forecast excess return	-6.5%

#### EPS (UBS, US\$)

	UBS	12/04E	12/03
		Cons.	Actual
Q1	0.16	0.16	0.09
Q2	0.20	0.20	0.13
Q3	0.27	0.27	0.16
Q4E	0.24	0.24	0.15
12/04E	0.87	0.86	
12/05E	0.98	1.07	

#### Performance (US\$)



Source: UBS

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### ANALYST CERTIFICATION AND REQUIRED DISCLOSURES BEGIN ON PAGE 21

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## Summary and Investment Case

We are initiating coverage of MEMC Electronic Materials with a Neutral 2 rating and a 12-month price target of \$12. MEMC produces and sells silicon wafers to the semiconductor industry. Wafers are the substrate upon which semiconductors are fabricated. Despite the overall semiconductor market seeing decelerating growth, we believe the outlook for the wafer industry is relatively stable. However, after factoring in the overhang of further share sales by controlling shareholder Texas Pacific Group (TPG), we believe MEMC shares are fairly valued at current levels.

Initiating coverage with Neutral 2 rating and \$12 price target

MEMC reported revenues of \$781 million in 2003 and was estimated to be the number-four player having an estimated 12% market share (per VLSI). For 2004, we estimate MEMC can report revenues of \$1.029 billion (up 32% year over year). The company's main competitors are Shint-Etsu Handotai (31% share in 2003), Sumco (23%), and Siltronic (14%). MEMC's customers include the major semiconductor device manufacturers with both Samsung and Texas Instruments each accounting for more than 10% of the company's sales in 2003.

We estimate MEMC's revenues can grow 6% in 2005 and 2006 on modest share gains, and forecast record EBITDA levels in 2005 (\$344 million, 11% year-over-year growth) and 2006 (\$368 million, 7% year-over-year growth). We expect MEMC's management team to continue to deliver the solid execution shown following the company's 2001 restructuring.

Forecast record EBITDA levels in 2005 and 2006, and solid management execution to continue

The semiconductor market started to slow down during the summer of 2004 as inventory issues at some of the larger semiconductor manufacturers and the strength of end-market demand became areas of concern. However, we estimate integrated circuit (IC) units—the driver of wafer demand—can grow about 5% in 2005 and 6% in 2006. IC units had a CAGR of 9% over the last 10 years, and only once during this period (2001) exhibited negative growth. We estimate the wafer industry's revenues can grow 5% in both 2005 and 2006. Although we expect 300mm wafer prices to continue to decline, they still command a hefty premium over 200mm wafers of about 2 times, and we forecast mix-adjusted ASPs to remain approximately flat.

Expect industry revenue growth of 5% in 2005 and 2006

The wafer industry has a poor track record of supply discipline. As the semiconductor industry transitions from today's volume leader 200mm wafer to the more efficient and larger 300mm wafer, the risk remains that wafer manufacturers may build too much 300mm wafer capacity, which would depress capacity utilization rates (CUR), prices, and margins.

Risk of excess 300mm wafer capacity

All of the major wafer manufacturers are currently building (or have plans to build) 300mm wafer plants. We believe CURs for 300mm wafer facilities can decline to the mid- to high-80% area in 2005 (from 90%-plus in 2004). However, one risk is that if demand falters and producers do not adjust their

expansion plans accordingly, CURs could decline more, hurting revenues and margins. Still, 300mm wafer prices today sell at about 2.0 times higher prices per square inch than 200mm wafers (hence the rush to build capacity). Our base-case scenario assumes 300mm wafer prices will decline 15% in 2005, and smaller 200mm and below wafer prices will remain relatively flat.

We believe significant share price appreciation beyond the \$10-12 range will be difficult while the uncertainty over the exit strategy of controlling shareholder TPG remains. A private equity firm, TPG rescued MEMC from near bankruptcy in 2001, orchestrated its turnaround, and now needs an exit strategy, in our view. TPG currently owns 125.3 million MEMC shares and 16.7 million warrants (equivalent to 63% of the outstanding shares, assuming conversion of the warrants), after selling 12 million shares in May 2003 (selling price \$10) and 34 million shares on February 13, 2004 (selling price \$9.70). The timing of future MEMC share sales by TPG is uncertain, but we believe most of it should occur within the next two to three years. Given the size of TPG's holdings, we are concerned about the impact of future sales on MEMC's share price.

We rate MEMC shares Neutral 2 with a 12-month target price of \$12. We calculate our target price by applying an 8.5 times multiple to our 2005 EBITDA estimate of \$344 million. Our 8.5 times target multiple represents a 13% discount to the 9.8 times average multiple of the industrial technology group. We believe a discount is warranted to reflect the overhang of potential future stock sales by controlling shareholder TPG. Our target price implies a potential total return of negative 1.8% (or negative 6.5% excess return, after subtracting UBS's market return assumption of 8.3%)—hence, our Neutral 2 rating.

# Investment Positives

## Shares Attractive on Fundamental Basis

We believe MEMC's shares appear attractive on a fundamental basis. The stock is trading at an EV/EBITDA multiple of 7.7 times based on our 2005 estimates, below the 9.8 times average of the industrial technology group, and the 9.5 times multiple of semiconductor materials provider ATMI. We use the industrial technology group to value MEMC, as those companies have growth and margin profile similar to MEMC's. Our 8.5 times target multiple for MEMC represents a 13% discount to the 10 times average of the industrial technology group, to reflect the overhang of further share sales by controlling shareholder TPG. At current levels, our \$12 target price implies a total return of negative 1.8% (excess return of negative 6.5% after UBS's market return assumption of 8.3%)—hence, the Neutral 2 rating.

Shares look attractive on fundamentals (ignoring potential future stock sales by controlling shareholder, TPG)

We note that while the stock may appear attractive at current levels given its PE ratio of 12.0 times based on our 2005 EPS estimate of \$0.98, we prefer EV/EBITDA as a valuation metric for MEMC because it is independent of depreciation. MEMC's depreciation expense has declined significantly to only \$10-11 million per quarter currently from about \$40-50 million per quarter following the company's \$800 million asset write-down in 2001. Gross profit, operating income, earnings, and the corresponding margins improved significantly as a result. Thus, comparisons of MEMC to its past trading history or to other companies using metrics that involve depreciation expense or book value are not relevant, in our opinion.

We have selected to use the industrial technology group (3M, Cambrex, Pall, and Sigma-Aldrich) as a comparable for MEMC because these companies have a growth profile and margins similar to MEMC's. We believe comparing MEMC to semiconductor or semiconductor equipment companies is not appropriate given the differences in growth and margins. We believe ATMI is the closest comparable to MEMC. After divesting its technology operations, ATMI has become a pure semiconductor materials provider, and its business is now entirely driven by IC units, similar to MEMC's. However, we believe ATMI has a better growth outlook than the wafer industry, given its focus on the high growth copper materials market; hence, we believe ATMI deserves to trade at a premium to MEMC.

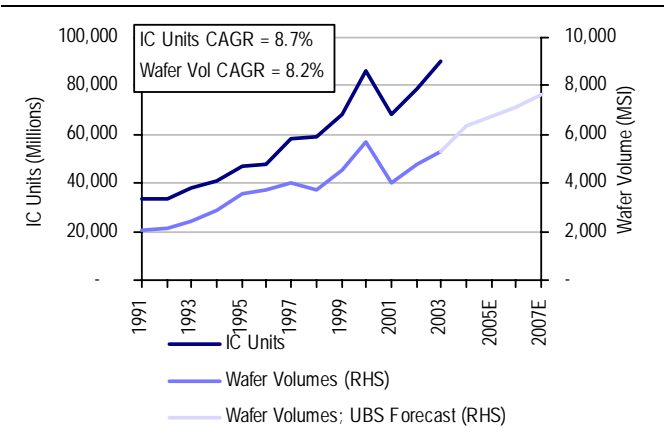
## Expect Wafer Industry Growth of About 5% in 2005 and 2006

We expect the wafer industry’s revenues to grow 5% in 2005 and 2006. Our base-case scenario assumes wafer unit growth of 5% in 2005 and 6% in 2006, with flat average selling prices (ASPs).

Wafer units have historically tracked in line with IC units (Chart 1), as the effect of chip shrinking geometries is approximately offset by the impact of increasing chip density. Typically, IC and wafer units exhibit positive growth (2001 being the exception in the last 10 years for IC units). We expect wafer volumes to be up 21% in 2004, which is significantly higher than the CAGR of 8.2% recorded in the last 12 years. Consistent with expectations for lower IC unit demand in 2005 and 2006, we expect wafer volumes to grow about 5% in 2005 and 6% in 2006.

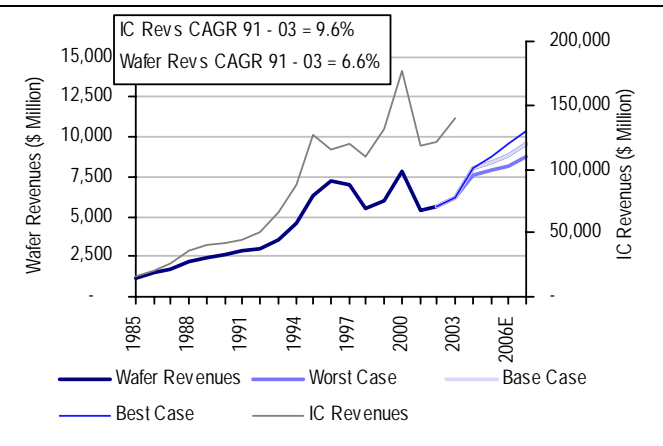
Expect wafer unit growth of 5% in 2005

Chart 1: Wafer Units vs. IC Units



Source: Gartner Dataquest, SIA, and UBS estimates

Chart 2: Wafer Revenues vs. IC Revenues



Source: Gartner Dataquest, SIA, and UBS estimates

We believe ASPs will remain about flat over the next two years because of a better product mix (i.e., higher sales of 300mm wafers, which currently sell at about 2.0 times higher price per square inch than 200mm wafers). In our view, estimating wafer ASPs is the most challenging part of forecasting the wafer industry’s revenues. We have conducted a sensitivity analysis to evaluate this impact. (See Table 1.) Assuming wafer unit growth of 5%, our analysis indicates that wafer revenue growth could range from 4% (worst case) to 9% (best case) in 2005. (See Industry Forecast section for details.)

Expect flat ASPs

**Table 1: Wafer Industry Assumptions**

	Wafer Volume Growth	300mm Wafer % of Total	ASP Growth			Revenue Growth		
			Worst Case (2)	Base Case (1)	Best Case (3)	Worst Case	Base Case	Best Case
CAGR 1991 - 2003	9%		-2%	-2%	-2%	7%	7%	7%
2003A	10%	8%	0%	0%	0%	11%	11%	11%
2004E	21%	12%	1%	6%	6%	22%	28%	29%
2005E	5%	17%	-1%	0%	4%	4%	5%	9%
2006E	6%	19%	-3%	-1%	2%	3%	5%	8%
CAGR 2004 - 2007	6%		-2%	0%	2%	5%	6%	9%

(1) Base Case: Price of 300mm wafers declines by 26% in four years (2004-07).

(2) Worst Case: Price of 300mm wafers declines by 35% in four years (2004-07).

(3) Best Case: Price of 300mm wafers declines by 15% in four years (2004-07).

Source: UBS estimates

## Forecast EPS Growth of 13% and EBITDA Growth of 11% in 2005

For 2005, we forecast EPS growth of 13% for MEMC and EBITDA growth of 11%, on 6% higher revenues. For 2006, we expect flat EPS and EBITDA growth of 7%, on 6% higher revenues. We expect a higher interest expense in 2006 (although mostly non-cash) given the accretion schedule of the \$50 million senior subordinated notes due in 2007. This is the main reason why we expect flat EPS in 2006. At the time of this publication, MEMC has announced that it redeemed in full its outstanding senior subordinated secured notes on December 30, 2004. We have not incorporated this new information into our forecast at this time.

**Table 2: MEMC—Summary of P&L Forecast**

Million USD, except where noted	2004E	2005E	2006E
Revenues	1,029	1,095	1,165
Revenue Growth (1)	32%	6%	6%
GM	36%	38%	38%
EBITDA	309	344	368
EBITDA Growth (1)	78%	11%	7%
EBITDA MG	30%	31%	32%
EPS	0.87	0.98	0.98
EPS Growth	63%	13%	0%

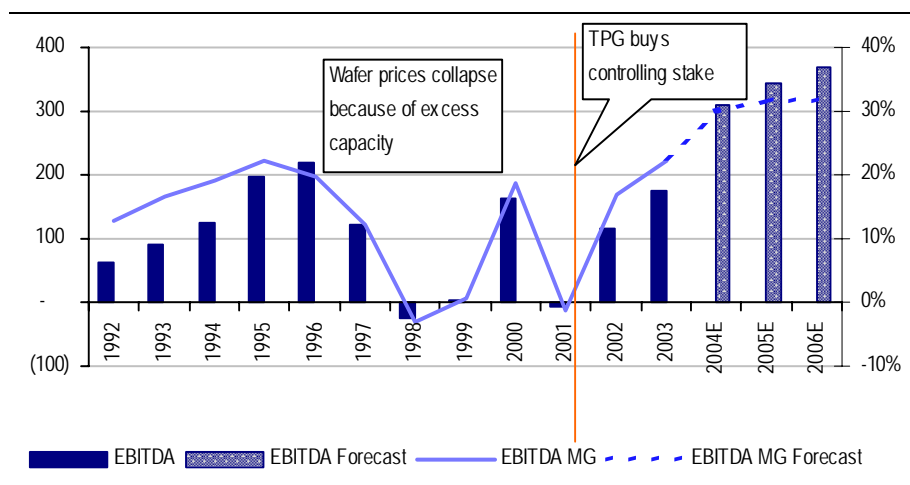
(1) Growth rates for 2004 are distorted by the acquisition of 55% of Taisil in February 2004.

Source: UBS estimates

We believe MEMC's revenues can grow slightly faster than the industry over the next two years, as the company continues to gain market share it had previously lost from the late 1990s through 2001, and demonstrates MEMC has regained strength and reliability to its customers. Thus, we are modeling top-line growth of 6% both in 2005 and 2006, compared with our estimate of 5% for the industry.

We expect MEMC to post record EBITDA in 2005 and 2006. In the 12 months ending in September 2004, MEMC generated an all-time high EBITDA margin of 28% on revenues of \$965 million (EBITDA of \$270 million). We estimate EBITDA of \$309 million in 2004, \$344 million in 2005, and \$368 million in 2006. The company's prior peak EBITDA of \$219 million was achieved in 1996 on revenues of \$1.120 billion (EBITDA margin of 19%). (See Chart 3.)

**Chart 3: MEMC—EBITDA and EBITDA Margin**



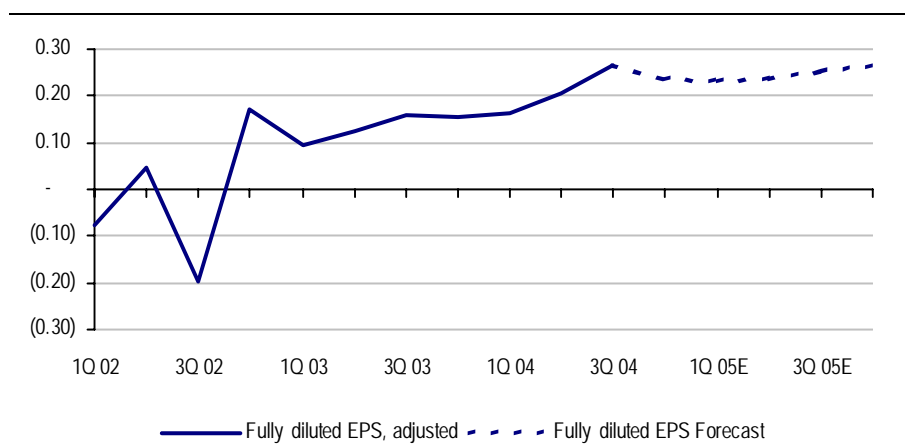
Source: Company reports and UBS estimates

## Expect Solid Management Execution to Continue

MEMC's financial results have improved steadily since the company's 2001 restructuring. As of the third quarter of 2004, gross margin of 40.2% and operating margin of 30.4% significantly exceeded the company's long-term financial goal of 35% and 23%, respectively. EPS of \$0.27 was a record high. However, given the slowdown in the semiconductor market, management guided gross margin to fall about two percentage points in the fourth quarter of 2004.

**MEMC is a successful turnaround story**

Chart 4: MEMC—Quarterly EPS



Source: Company reports and UBS estimates

Cost-cutting and a stronger focus on operational improvements has enabled MEMC's turnaround, along with a strategy of segmenting the customer base and balancing profitability, market share, and investment in technology. Although part of the improvement in earnings after the restructuring was because of lower depreciation charges, there has been important improvement in cash production costs. We look at gross profit and add back depreciation to analyze the evolution of cash production costs. (See Table 3.) The ratio of gross profit plus depreciation to sales was 19.9% in 2001. This ratio improved to 30.2% in 2002 and to 33.8% in 2003, even though wafer ASPs declined about 11% in 2002 (and were about flat in 2003).

Table 3: MEMC—GM Improvement Excluding Depreciation

Million USD	2000	2001	2002	2003
Sales	872	618	687	781
Gross Profit	129	(51)	173	233
Depreciation	173	175	34	31
Gross Profit + Depreciation	302	123	208	264
(Gross Profit + Depreciation) / Sales	34.7%	19.9%	30.2%	33.8%
Wafer Industry ASPs (\$ / SQI)	1.37	1.34	1.18	1.19
YoY Growth		-3%	-11%	0%

Source: Company reports, Gartner Dataquest, and UBS

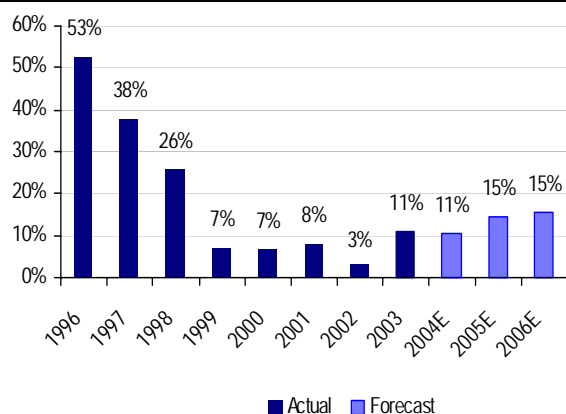
## Increased Investment in Capex and R&D Viewed Positively

MEMC also reduced SG&A and R&D after the 2001 restructuring. (See Charts 5 and 6.) The company has indicated that half of the reduction in R&D is related to lower depreciation expense. Even so, we would welcome higher investment in R&D.



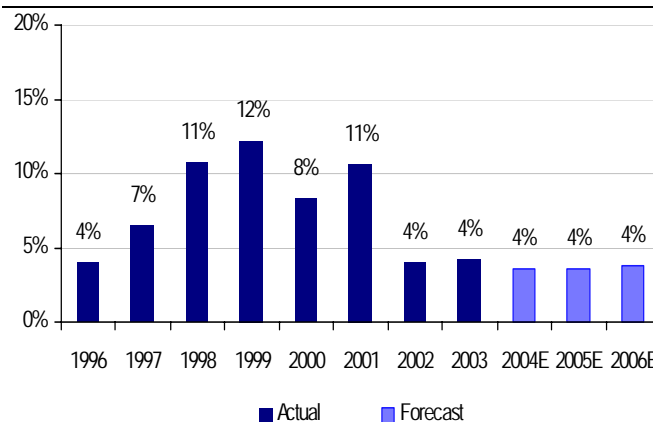
MEMC increased R&D and capital spending in absolute dollar terms in 2003, and is on track to further increase these investments in 2004. We view this as a positive development because we believe investment in new generation infrastructure and R&D are critical requirements to support a successful ongoing wafer business. Management's target model calls for capital spending of not more than 15% of revenues, and operating expenses of not more than 12% of revenues (we estimate 7-8% SG&A and 4-5% R&D in our model).

**Chart 5: MEMC—Capex to Revenues**



Source: Company reports and UBS estimates

**Chart 6: MEMC—R&D to Revenues**



Source: Company reports and UBS estimates

## Solid Cash Generation to Enable Further Balance Sheet Improvements

MEMC's management has stated that debt reduction is a priority, and that it expects the balance sheet to be debt-free by the end of 2005. As of the third quarter of 2004, MEMC's debt amounted to \$203 million (including the \$50 million senior subordinated notes' actual liability) and cash and marketable securities totaled \$103 million, for a net debt position of \$99 million. Interest coverage (including interest in kind on senior notes) was healthy at 18.4 times, and we expect it to average 15.2 times in 2004.

**Management expects MEMC to be debt-free by the end of 2005**

**Table 4: MEMC—Balance Sheet Metrics and Interest Coverage**

Million USD, except where noted	2002	2003	3Q04	2004E
Cash	166	131	103	172
Debt on Books	285	131	142	144
Portion of \$50 mm senior subordinated note yet not accreted	55	57	60	61
<b>Total Debt adjusted for debt accretion</b>	<b>339</b>	<b>188</b>	<b>203</b>	<b>205</b>
<b>Net Debt, adjusted for debt accretion</b>	<b>174</b>	<b>57</b>	<b>99</b>	<b>32</b>
Pension Liabilities (unfunded status)	63	83	83	83
Core EBITDA	117	174	95	309
Interest Expense	73	13	3	13
Interest in Kind	4	4	2	7
Total Interest Expense	77	17	5	20
<b>Interest Coverage (x)</b>	<b>1.5</b>	<b>10.3</b>	<b>18.4</b>	<b>15.2</b>

Source: Company reports and UBS estimates

The \$910 million debt restructuring of November 2001 (most of which was converted into equity) made MEMC's balance sheet viable. Since the first quarter of 2002 (Table 5), the company generated \$390 million in cash from operations, received \$104 million of proceeds from stock issuance, repaid \$188 million in debt (net of new borrowings), and invested \$205 million in capex and \$57 million in the Taisil acquisition. We expect MEMC's management team to continue its strict cost controls and focus on cash flow generation.

**Has generated \$390 million in cash from operations since first quarter 2002**

**Table 5: MEMC—Cash Flow Highlights (\$ millions)**

	1Q02 Through 3Q04
Cash Flow From Operations	\$390
Stock Issuance (mostly secondary of May 2003)	\$104
Capex	-\$205
Acquisition of Taisil	-\$57
Debt Repayments (net of new borrowing)	-\$188
Other	-\$47
<b>Change in Cash and Marketable Securities</b>	<b>-\$4</b>

Source: Company reports and UBS

## Adequate Liquidity Sources in a Decelerating Environment

MEMC currently has two credit lines available: 1) a \$150 million revolver from Citibank/UBS, of which \$90 million is currently available; and 2) a \$35 million credit line from TPG. The TPG facility cannot be used until the full amount available under the Citibank/UBS facility has been fully drawn down. Both of these facilities are secured either directly or indirectly by MEMC's domestic assets.

## Consolidation Desirable and Possible, But Timing Is Uncertain

We believe there is room for further consolidation in the wafer industry. Some of the smaller players in this space have unprofitable operations. In the past, MEMC's management has indicated that it has held acquisition-related conversations with other suppliers, but that none of those has prospered to date. Although we believe it makes sense that the industry consolidates further, the timing is uncertain, in our view. The reason is that most players (except for MEMC) are part of larger conglomerates (largely Japanese companies and one German company). These players don't need to be self-funding, can withstand ongoing losses if necessary, and may take a longer-term strategic view on their businesses (refer to Competition Likely to Remain Intense in the Investment Negatives section). Thus, below-average financial performance is not likely enough of an incentive to foster further consolidation.

# Investment Negatives

## Stock Overhang

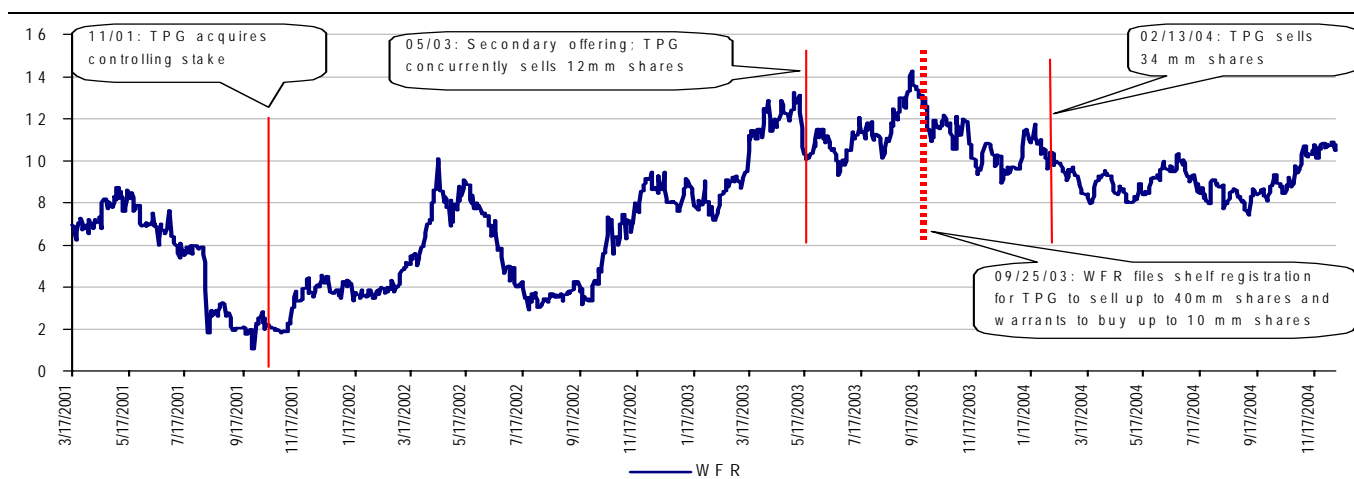
We believe TPG, MEMC's controlling shareholder, will likely seek to sell its MEMC shares within the next two to three years. TPG is a private equity firm who acquired a controlling stake in MEMC from E.ON in 2001, rescuing the company from a near-bankruptcy situation. TPG has orchestrated its turnaround, and now needs an exit strategy, in our opinion.

TPG needs an exit strategy, in our view

Given the size of TPG holdings (currently owns 63% of MEMC's shares), we are concerned about the impact of potential future stock sales. While TPG's potential divestitures will increase the liquidity of MEMC shares, which will be beneficial in the longer term, the near-term disadvantage is that the market would have to absorb sudden increases in share supply with a corresponding negative impact on the share price.

TPG currently has beneficial ownership (i.e., assuming conversion of 16.7 million warrants) of 142 million MEMC shares. The company sold 12 million shares in May 2003 (selling price \$10), and 34 million shares in February 2004 (selling price \$9.70; see Chart 7). In September 2003, MEMC filed a shelf registration with the SEC for TPG to sell up to 40 million MEMC shares and warrants to buy up to 10 million MEMC shares. Of this total, 6 million shares remain to be sold, and no warrants have been converted or sold.

Chart 7: MEMC's Share Price



Source: Reuters and UBS

After the shelf registration was filed, the shares had suffered from what we would term the "TPG overhang," and traded in a narrow \$8-11 range since this February sale (although it has reached the \$12 level more recently). This trading behavior has occurred while MEMC's financial results were improving and industry fundamentals were getting better, suggesting to us that the lack of share price appreciation was unrelated to either of these.

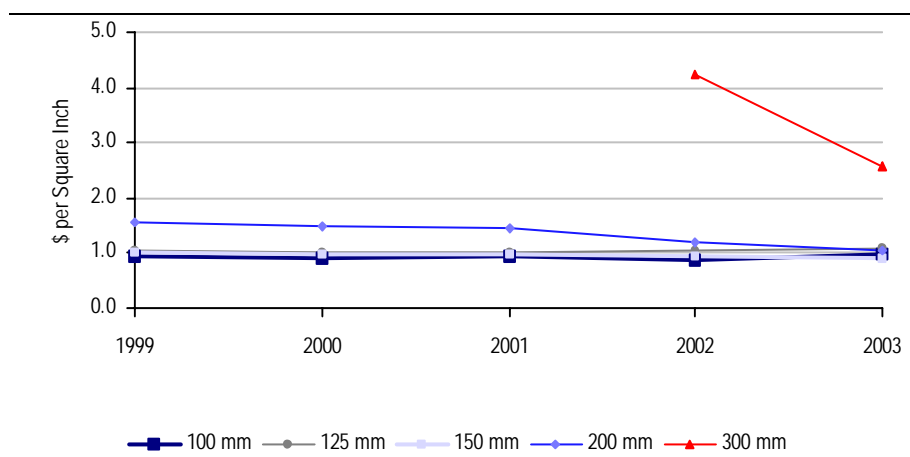
Given the size of TPG's holdings, we believe it is unlikely that MEMC could buy back shares in order to offset potential TPG's share sales. More importantly, MEMC has stated that its primary focus in terms of cash uses is to reduce its debt levels (short of an attractive acquisition), and that share buybacks are not in its plans in the near term.

## Low Pricing Power Likely to Persist

Wafers are a high-tech material, but over time we believe they become "quasi-commodity" product. Pricing and margins will likely come under pressure as a wafer product matures (Chart 8) because: 1) there is little differentiation among competing wafer products; 2) product cycles are long (two decades or more); and 3) excess capacity is typically built in the rush to realize the high premium that newly introduced products enjoy.

Wafers are high tech, but become "quasi-commodities" over time

Chart 8: Wafer Prices



Source: Gartner Dataquest

We believe the industry's low pricing power will persist in the foreseeable future, as we don't see any significant structural change in the industry's dynamics that could suggest otherwise.

Overcapacity in the 200mm wafer market hurt wafer manufacturers' profitability significantly in the mid-1990s. Although we would expect the industry to be more rational this time around, the concern of overcapacity for 300mm wafers remains. New capacity is being built for 300mm wafers, and all the larger wafer manufacturers have executed on 300mm initiatives. This rush to build 300mm wafer capacity is mostly explained by the premium that the new 300mm wafers command over the older 200mm wafers (about 2 times higher price per square inch). This implies that:

Excess capacity build-ups for 300mm wafers is a risk

- (1) Most manufacturers will be able to offer 300mm wafers (i.e., little differentiation is likely to persist), and more important;

- (2) 300mm wafer prices will continue to decline. Assuming that the announced 300mm wafer plants are built according to schedule, we anticipate that CUR for 300mm wafers could fall to the high- to mid-80% area in 2005 (from 90%-plus in 2004).

300mm wafer CUR could fall to the high- to mid-80% area in 2005

Because the industry is more consolidated today than it was 10 years ago (10 legitimate players then versus seven legitimate players today), we believe capacity additions will likely be more rational in 2005 and 2006. But it remains to be seen whether wafer manufacturers will scale down their expansion plans if demand fails to materialize next year.

The industry's structure also supports our belief that low pricing power is likely to persist. Semiconductor companies are the wafer manufacturers' only clients. It is in the best interest of semiconductor companies to have financially healthy wafer suppliers that provide quality products in a timely fashion. However, these are large and powerful clients, which suggests that wafer companies' bargaining power is limited.

Small bargaining power versus large, powerful clients

Finally, predatory pricing from the weakest players remains a risk. Some industry players are in difficult financial situations, which can work as an incentive to generate cash from additional sales in the short term. Further industry consolidation would help mitigate this risk, but the timing of such potential consolidation is uncertain at this time.

Predatory pricing remains a risk

## Competition Likely to Remain Intense—Most Players Have the Ability to Invest Heavily, as Required

Investment is a requirement for survival in the wafer industry. We believe most industry players can access capital through their parent companies, irrespective of their profitability or balance sheet. Just as it was the case with MEMC in the past, most other wafer players are divisions or affiliates of larger industrial organizations. We believe MEMC is the only wafer manufacturer that needs to be completely self-funding. Below, we review the profile of the wafer industry players:

Most players can access capital through their parent companies

- **Shin-Etsu Handotai (SEH)**, a division of Japanese chemical giant Shin-Etsu Chemical, is the market leader with 31% market share, per Gartner Dataquest. SEH posted 16% operating income margin in fiscal 2003.
- **Sumitomo Mitsubishi Silicon Corp. (Sumco)**, the second largest player with 23% market share, is equally owned (50%/50%) by Japanese conglomerates Mitsubishi Materials and Sumitomo Metal Industries (SMI). Sumco expects to turn profitable in the current fiscal year.
- **Siltronic (previously Wacker-Siltronic)** has 14% market share, as per Gartner Dataquest. The company is a subsidiary of Wacker-Chemie GmbH, a private company headquartered in Germany, with a portfolio of chemical

and semiconductor operations. Siltronic posted negative (but improved) operating income in the second quarter of 2004. EBITDA margin was reported at 13%.

- **Komatsu Electronics Metals (KEM)** is a subsidiary of Komatsu Ltd. (63% ownership). The company has 9% market share, per Gartner Dataquest.
- **Toshiba Ceramics** is an affiliate of Toshiba Corp. The company has 4% share, per Gartner Dataquest.

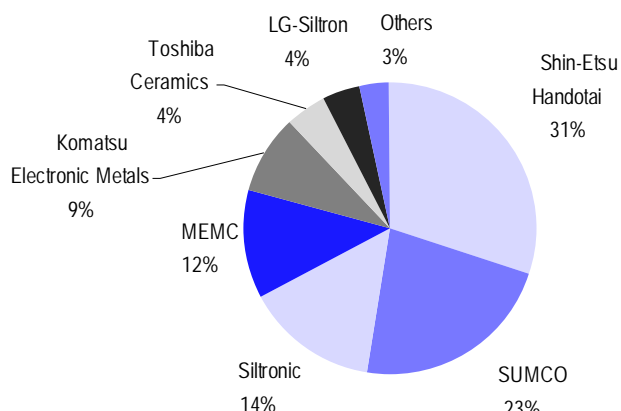
Currently, investment in additional infrastructure is needed to build 300mm wafer plants. The semiconductor industry is transitioning from 200mm wafers to 300mm wafers. We estimate that 300mm wafer demand will represent about 12% of total wafer area in 2004 and 17% in 2005. Shin-Etsu Handotai, Sumco, Siltronic, and MEMC have built (or have announced that they will build) 300mm plants.

Investments in R&D are currently focused on developing materials technology, such as silicon-on-insulator (SOI) wafers, silicon-germanium (SGe) wafers, and strained silicon (sS) wafers. Our industry checks indicate that SOI will be the first technology to take off. All major wafer manufacturers have some type of SOI development or alliance.

## Significant Market Share Increases Unlikely, Short of an Acquisition

MEMC was number four in market share in 2003, according to Gartner Dataquest, after Shin-Etsu Handotai, Sumco, and Siltronic. (See Chart 9.) MEMC believes it has gained share in 2004 and that it is currently number three in market share.

**Chart 9: Wafer Manufacturers' Market Share, 2003**



Note: MEMC includes 45% of Taisil's sales.

Source: Gartner Dataquest and UBS

We believe MEMC's current market position is defensible, but that, short of an acquisition, further significant share gains could be difficult to obtain. As long as other players continue to supply high-quality wafers—which we believe will be the case in the near future—it will be difficult for MEMC to make significant share gains. Although it is true that some of MEMC's competitors are not in great financial shape, most can probably turn to their parent companies for support.



## Valuation

We rate MEMC shares Neutral 2, with a 12-month target price of \$12. We calculate our target price by applying an 8.5 times multiple to our 2005 EBITDA estimate of \$344 million. Our 8.5 times target multiple represents a 13% discount to the 9.8 times average multiple of the industrial technology group. We believe a discount is warranted to reflect the overhang of future stock sales by controlling shareholder TPG. In our view, this overhang precluded significant share appreciation during 2004.

**Table 6: MEMC—Target Price Calculation Based on EV/EBITDA Multiple**

Target EV/EBITDA (x)	8.50
EBITDA 2005E (\$ MM)	344
Target EV (\$ MM)	2,912
Less: Core Net Debt (Cash) (\$ MM)	48
Plus: Adjustments (1) (\$ MM)	(213)
Target Market Cap (\$ MM)	2,651
Target Price (\$/share)	12.00

(1) Adjustments: Non Core Assets - Buy out of Minorities - Pension Provisions.

Source: UBS.

We believe an 8.5 times target EV/EBITDA multiple is reasonable to value MEMC with. This represents a 10% discount to the average multiple at which the industrial technology group (3M, Cambrex, Pall, and Sigma-Aldrich) traded in 2000 (forward basis), a peak year for the group, and is also a 13% discount to the group's current multiple of 9.8 times (2005E basis). We believe this group of industrial technology companies are the best comparables to MEMC, as their margin and growth profiles are similar.

Our 8.5 times target multiple for MEMC compares to the EV/EBITDA multiple of 9.5 times at which ATMI, a semiconductor materials supplier, is trading at. ATMI has become a pure semiconductor materials provider following the divestiture of all of its technology operations, and its business is now mostly driven by IC units, similar to MEMC's. However, we believe ATMI has a better growth outlook than the wafer industry; thus, we believe a premium to MEMC is warranted.

Tables 7 and 8 show MEMC's valuation versus a select industrial technology group in terms of EV/EBITDA and EV/revenues (UBS estimates).

**Table 7: MEMC Valuation—Forward EV/EBITDA**

Company Name	1999	2000	2001	2002	2003	99-'03 Average	2004E	2005E
Cabot Microelectronics (1)	NA	NA	11.5	20.5	14.9	15.6	12.5	6.9
Cambrex Corp.	NA	6.2	8.5	12.7	13.4	10.2	NA	NA
Diversa Corp. (1)	NA	NA	-ve	-ve	-ve	NA	-ve	(303.4)
3M Co.	9.6	9.4	10.1	11.1	10.4	10.1	9.9	10.5
Pall Corp.	12.0	11.2	12.2	11.9	8.7	11.2	8.7	9.2
Sigma-Aldrich Corp.	12.6	10.9	11.2	14.4	14.3	12.7	NA	NA
<b>Average Industrial Technology (ex CCMP, DVSA)</b>	<b>11.4</b>	<b>9.4</b>	<b>10.5</b>	<b>12.5</b>	<b>11.7</b>	<b>11.1</b>	<b>9.3</b>	<b>9.8</b>
Intel Corp.	9.9	14.2	+ve	19.4	11.5	13.7	9.9	8.3
Texas Instruments Inc.	6.8	12.7	+ve	26.4	16.1	15.5	8.9	8.7
STMicroelectronics	5.9	6.3	25.7	17.0	11.6	13.3	7.0	4.0
Infineon Technologies AG	NA	NA	+ve	+ve	9.0	9.0	4.7	3.5
Micron Technology Inc.	NA	6.3	+ve	+ve	NA	6.3	NA	NA
National Semiconductor Corp.	NA	7.3	29.2	22.0	7.6	16.5	7.0	8.1
LSI Logic Corp.	NA	NA	NA	NA	NA	NA	NA	NA
Advanced Micro Devices	16.6	2.6	13.5	-ve	4.9	9.4	2.5	4.7
International Rectifier Corp.	5.8	3.2	12.7	19.0	11.2	10.4	6.9	6.9
Cypress Semiconductor	3.0	2.4	16.9	16.0	9.8	9.6	7.0	6.7
<b>Average Semis</b>	<b>8.0</b>	<b>6.9</b>	<b>19.6</b>	<b>20.0</b>	<b>10.2</b>	<b>12.9</b>	<b>6.7</b>	<b>6.4</b>
<b>MEMC Electronic Materials</b>	<b>+ve</b>	<b>9.9</b>	<b>-ve</b>	<b>9.4</b>	<b>6.0</b>	<b>8.4</b>	<b>7.9</b>	<b>7.7</b>
ATMI, Inc.	NA	8.7	94.8	83.7	27.3	53.6	12.3	9.5

'+ve: EV/EBITDA>30 ; -ve: EV/EBITDA<0

(1) Revenue growth significantly exceeds group average.

Source: UBS estimates

Our 8.5 target multiple for MEMC implies a target EV/revenues of 2.7 times, which compares to the 2.4 times at which the industrial technology group is trading and to the 2.2 times at which ATMI is trading (2005 basis).

**Table 8: MEMC Valuation—EV/Revenues**

Company Name	1999	2000	2001	2002	2003E	99-'03 Average	2004E	2005E
Cabot Microelectronics (1)	NA	NA	3.6	6.3	4.3	4.7	3.6	1.9
Cambrex Corp.	NA	1.6	2.4	3.3	2.9	2.5	NA	NA
Diversa Corp. (1)	NA	NA	33.7	14.2	5.9	17.9	4.4	3.8
3M Co.	2.3	2.2	2.4	2.9	2.8	2.5	2.8	3.0
Pall Corp.	2.6	2.4	2.4	2.3	1.7	2.3	1.7	1.8
Sigma-Aldrich Corp.	3.3	2.8	2.7	3.9	3.9	3.3	NA	NA
<b>Average Industrial Technology (ex CCMP, DVSA)</b>	<b>2.7</b>	<b>2.3</b>	<b>2.5</b>	<b>3.1</b>	<b>2.8</b>	<b>2.7</b>	<b>2.3</b>	<b>2.4</b>
Intel Corp.	4.6	6.5	13.5	7.0	4.9	7.3	4.3	3.5
Texas Instruments Inc.	2.2	4.2	12.3	6.7	4.1	5.9	2.7	2.6
STMicroelectronics	1.7	2.4	8.4	5.4	3.4	4.3	2.1	1.3
Infineon Technologies AG	NA	NA	7.5	3.8	1.7	4.3	1.0	0.7
Micron Technology Inc.	NA	2.6	8.1	7.2	NA	6.0	NA	NA
National Semiconductor Corp.	NA	1.8	4.4	2.6	1.8	2.7	2.1	2.5
LSI Logic Corp.	NA	NA	NA	NA	NA	NA	NA	NA
Advanced Micro Devices	1.4	0.8	2.3	2.4	1.1	1.6	0.7	1.3
International Rectifier Corp.	1.0	0.8	2.8	2.9	2.0	1.9	1.6	1.6
Cypress Semiconductor	0.8	1.0	4.4	3.3	2.3	2.4	1.8	1.7
<b>Average Semis</b>	<b>1.9</b>	<b>2.5</b>	<b>7.1</b>	<b>4.6</b>	<b>2.7</b>	<b>3.8</b>	<b>2.0</b>	<b>1.9</b>
<b>MEMC Electronic Materials</b>	<b>1.8</b>	<b>1.8</b>	<b>3.2</b>	<b>1.6</b>	<b>1.3</b>	<b>2.0</b>	<b>2.3</b>	<b>2.3</b>
ATMI, Inc.	NA	2.0	3.9	2.7	3.7	3.1	2.7	2.2

(1) Revenue growth significantly exceeds group average.

Source: UBS estimates

While our \$12 target price implies a PE ratio of 12.0 times our 2005 EPS estimate of \$0.98, we believe, given MEMC's low depreciation expense following the 2001 asset write-down, using PE multiples is not appropriate. Our preferred valuation metrics for MEMC are EV/EBITDA and EV/revenues, because they are independent of depreciation. The November 2001 asset revaluation related to TPG's acquisition of E.ON's interest in MEMC resulted in significantly lower depreciation charges. Prior to this asset write-down, depreciation was about \$40-50 million per quarter which compares to \$10-11 million per quarter currently. This implies that MEMC earnings are now higher than what they would be otherwise, distorting historical comparisons of PE multiples. Similarly, MEMC's shareholders' equity decreased significantly as a consequence of the pushdown accounting applied in connection with the November 2001 transaction. As a result, historical comparisons of P/B multiples are also distorted and not a useful metric for estimating potential downside, in our view.

## Estimate MEMC's Options Expense Likely Remains Low

Given the recent FASB announcement that option expensing will become mandatory starting in the second half of 2005, we expect this to affect earnings results of the SCE vendors, as nearly all the companies in this sector use stock options to compensate employees.

**Table 9: Estimated Semiconductor Capital Equipment Stock Option Expense**

	AMAT	KLAC	NVLS	LRCX	VSEA	WFR	ATMI	PLAB
Diluted Shares Outstanding (in millions)	1,703	200	144	140	37	220	32	42
Number of Options Issued in CY03 (in millions)	52.4	6.6	4.0	0.7	0.4	2.4	0.9	0.5
Options Issued as a % of Total Shares Outstanding	3.1%	3.3%	2.8%	0.5%	1.0%	1.1%	2.9%	1.1%
Most Recently Reported Quarter's EPS	\$0.27	\$0.58	\$0.38	\$0.64	\$0.62	\$0.27	\$0.20	\$0.24
Options Expense in the most recent Quarter (\$ millions)	-\$99.5	-\$20.5	-\$11.2	-\$6.0	-\$2.1	-\$3.6	-\$2.3	-\$0.5
Options Expense Per Share in the most recent Quarter	-\$0.06	-\$0.10	-\$0.08	-\$0.04	-\$0.06	-\$0.02	-\$0.07	-\$0.01
Potential EPS impact in most recent quarter	-21%	-18%	-21%	-7%	-9%	-6%	-36%	-5%
CY05 EPS	\$0.74	\$2.38	\$0.95	\$1.66	\$1.33	\$0.98	\$0.83	\$0.76
Estimated CY05 Options Expense	-\$0.14	-\$0.30	-\$0.24	-\$0.09	-\$0.23	-\$0.05	-\$0.22	-\$0.04
Potential Impact to CY05 EPS	-19%	-13%	-25%	-6%	-18%	-5%	-27%	-5%
CY06 EPS	\$1.17	\$2.75	\$1.61	\$2.00	\$2.25	\$0.98	\$1.15	\$1.03
Estimated CY06 Options Expense	-\$0.13	-\$0.23	-\$0.21	-\$0.07	-\$0.18	-\$0.04	-\$0.18	-\$0.03
Potential Impact to CY06 EPS	-11%	-8%	-13%	-4%	-8%	-4%	-16%	-3%

Source: Company reports and UBS estimates

We estimate that MEMC's current pro forma EPS will only be impacted by about a penny per quarter, or about 5% of 2005E and 4% of 2006E EPS. This compares to the average of the eight semiconductor capital equipment companies that we cover of negative 14% and negative 8%, respectively.

**Table 10: MEMC—Estimated Options Expense Impact to EPS**

	CY02	CY03	CY04E	CY05E	CY06E
Pro forma EPS	-\$0.20	\$0.53	\$0.87	\$0.98	\$0.98
Options Expense Per Share	-\$0.13	-\$0.07	-\$0.07	-\$0.05	-\$0.04
Pro forma EPS Adjusted for Options Expense	-\$0.33	\$0.47	\$0.80	\$0.93	\$0.94
% EPS Impact	n/a	-13%	-8%	-5%	-4%

Source: Company reports and UBS estimates

However, it continues to remain unclear to us how much, if any, impact is reflected in the current stock valuations. Therefore, we are making the following assumptions in order to quantify the potential impact of stock option expensing.

MEMC has generally reduced option grants from 2002 through the second calendar quarter 2004. (See Table 11.) We assume companies continue to reduce option grants when expensing likely begins in 2H05.

**Table 11: MEMC—Annual Stock Options Trends**

	CY98	CY99	CY00	CY01	CY02	CY03	9 mo. CY04
Options Expense (\$'s in millions)	-\$3.3	-\$2.7	-\$4.5	-\$6.6	-\$16.2	-\$14.8	-\$12.1
Number of Options Issued during fiscal year (in millions)	0.887	0.688	0.668	0.610	7.713	2.378	
Weighted Average Exercise Price of options issued	\$15.06	\$8.68	\$12.46	\$9.44	\$3.06	\$10.51	
Options Issued as a % of total Shares outstanding	2.2%	1.1%	1.0%	0.9%	5.9%	1.1%	
Options Outstanding at fiscal year end (in millions)	1.773	2.326	2.698	2.976	9.232	9.218	
Options Outstanding as % of total Shares Outstanding	4.4%	3.7%	3.9%	4.3%	7.1%	4.2%	

Source: Company reports

We have presented two methodologies explaining our estimate for the potential stock options expense to MEMC's EPS in 2005 and 2006.

■ **Methodology 1: Suggests negative 4% and negative 3% impact to calendar year 2005 and 2006 EPS.**

We believe one possibility is that companies may be able to manage options expense as a function of quarterly sales, similar to the way in which they manage operating expenses. In this case, we assume a 30% reduction in 2005 and 2006 option expense rates (as a percentage of sales) from the September 2004 quarterly rate. For MEMC, the impact of stock option expensing in the September 2004 quarter was 1.3% of total sales and a \$0.02 negative impact to EPS. Given our view that companies will issue fewer stock options in the future, we are using an initial estimate of 0.9% of sales impact (30% lower than the 1.3% in the September 2004 quarter) for calendar 2005 and 0.6% of sales impact for calendar 2006 (a level that is 30% lower than 2005). This would result in a 2005 EPS of \$0.94 versus our \$0.98 estimate, a 4% negative impact. It results in a calendar 2006 EPS of \$0.95 versus our \$0.98 estimate, a 3% negative impact.

**Table 12: MEMC—Estimate of Stock Options Expense in 2005 and 2006**

	Sep-03	Dec-03	Mar-04	Jun-04	Sep-04	CY05 E	CY06 E
Sales (in millions)	\$195.9	\$205.0	\$228.8	\$255.5	\$275.3	\$1,095.2	\$1,165.3
Options Expense (\$'s in millions)	-\$4.2	-\$4.6	-\$5.1	-\$3.4	-\$3.6	-\$9.9	-\$7.4
Options Expense as a % of sales	-2.1%	-2.2%	-2.2%	-1.3%	-1.3%	-0.9%	-0.6%
Diluted Shares Outstanding (in millions)	223.8	223.0	222.1	221.0	223.0	227.4	234.3
Reported Proforma EPS	\$0.16	\$0.15	\$0.16	\$0.20	\$0.27	\$0.98	\$0.98
Options Expense Per Share	-\$0.02	-\$0.02	-\$0.02	-\$0.02	-\$0.02	-\$0.04	-\$0.03
Adjusted Proforma EPS including options expense	\$0.14	\$0.13	\$0.14	\$0.19	\$0.25	\$0.94	\$0.95
% difference	-12%	-13%	-14%	-8%	-6%	-4%	-3%

Source: Company reports and UBS estimates

■ **Methodology 2: Suggests negative 5% and negative 4% impact to calendar year 2005 and 2006 EPS.**

As a second means to estimate stock options expense in 2005, we average the three most recent calendar years' options expense (2002, 2003, and 2004E). In order to first estimate calendar year 2004, we assumed that the December 2004 quarter would have the same amount of options expense of \$3.6 million as the most recent September 2004 quarter. Averaging 2002, 2003, and 2004E stock option expense levels results in negative \$15.6 million. We reduce that amount by 30% to arrive at our 2005 options expense amount of -\$10.9, which lowers our 2005 EPS estimate by 5% of our 2005 EPS estimate. In order to estimate the impact to 2006, we have taken the stock option expense average of 2003, 2004E, and 2005E. This results in an average of negative \$13.8 million, which we reduced by 30%. This results in our 2006 stock options expense estimate of \$9.6 million, which produces a 4% lower EPS estimate in 2006.

**Table 13: MEMC—Estimate of Stock Options Expense in 2005 and 2006**

	CY02	CY03	CY04 E	3-yr average	CY05 E	CY06 E
Options Expense (\$'s in millions)	-\$16.2	-\$14.8	-\$15.6	-\$15.6	-\$10.9	-\$9.6
Diluted Shares Outstanding (in millions)	129.8	218.7	222.3		227.4	234.3
Reported Proforma EPS	-\$0.20	\$0.53	\$0.87		\$0.98	\$0.98
Options Expense Per Share	-\$0.13	-\$0.07	-\$0.07		-\$0.05	-\$0.04
Adjusted Proforma EPS including options expense	-\$0.33	\$0.47	\$0.80		\$0.93	\$0.94
% difference	n/a	-13%	-8%		-5%	-4%

Source: Company reports and UBS estimates

# Industry Forecast

We estimate the wafer industry's revenues can grow 5% in both 2005 and 2006. Our base-case scenario assumes wafer unit growth of 5% in 2005 and 6% in 2006, and ASPs to remain about flat.

**Forecast wafer industry growth of 5% in 2005 and 2006**

**Table 14: Wafer Industry Assumptions**

	Wafer Volume Growth	300mm wafer % of Total	ASP Growth			Revenue Growth		
			Worst Case (2)	Base Case (1)	Best Case (3)	Worst Case	Base Case	Best Case
CAGR 1991 - 2003	9%		-2%	-2%	-2%	7%	7%	7%
2003A	10%	8%	0%	0%	0%	11%	11%	11%
2004E	21%	12%	1%	6%	6%	22%	28%	29%
2005E	5%	17%	-1%	0%	4%	4%	5%	9%
2006E	6%	19%	-3%	-1%	2%	3%	5%	8%
CAGR 2004 - 2007	6%		-2%	0%	2%	5%	6%	9%

(1) Base Case: Price of 300mm wafers declines by 26% in four years (2004-07).

(2) Worst Case: Price of 300mm wafers declines by 35% in four years (2004-07).

(3) Best Case: Price of 300mm wafers declines by 15% in four years (2004-07).

Source: UBS estimates

## Average Selling Price Forecast

**ASPs to remain approximately flat in 2005-06**

We believe ASPs can remain about flat in the next two years because of a better mix (i.e., higher sales of 300mm wafers, which currently sell at about 2.0 times higher prices per square inch than 200mm wafers).

**We estimate 300mm wafers will represent about 17% of silicon area demand in 2005 and 19% in 2006.** Our base case assumes 300mm wafers will represent about 17% of the total silicon area in 2005 (from about 12% in 2004) and 17% in 2006. We base our forecast on our own estimate of total silicon demand (5%-plus in 2005; 6% in 2006) and on Gartner Dataquest's forecast of 300mm wafer demand. Gartner estimates that 300mm wafer demand will run at 700,000 wafers per month at the end of 2004, and at about 1 million at the end of 2005.

**We expect 200mm and below wafer prices to remain stable.** We believe prices of 200mm and lower diameter wafers will remain relatively stable over the next two years. Since margins on 300mm wafer sales are much higher than those on lower diameter wafers, we expect no significant capacity expansion for 200mm (or lower diameter) wafers. By our calculations, the declining proportion of 200mm and lower diameter wafers in the sales mix should be approximately offset by the overall volume growth.

**We expect prices of 300mm wafers to continue to decline.** Our base case assumes 300mm price declines of 15% in 2005 and 8% in 2006, as we expect CUR for 300mm wafers to start declining as new capacity comes on line.

**We estimate 300mm wafer capacity at 744,000 wafers per month at the end of 2004.** (See Table 11) In 2005, we estimate that capacity additions would bring 300mm wafer capacity to 1,134-1,184 thousand wafers per month. Gartner Dataquest estimates that 300mm wafer demand will rise to about 1 million wafers per month by the end of 2005, from about 700,000 wafers per month by the end of 2004, which we believe is a reasonable forecast. This implies that CURs for 300mm wafers could drop to the mid to high 80% by the end of 2005, from the 90%-plus level registered in 2004. A factor that could mitigate the ASP decline of 300mm wafers is the expected decrease of test wafers (cheaper wafers used to test fabs' lines) in the mix, as 300mm wafer fabs ramp up.

**Table 15: 300mm Wafer Capacity Estimates**

Company	Capacity by End of 2004	Capacity by End of 2005
MEMC	100	150
Shin-Etsu Handotai	300	400
SUMCO	200	300
Siltronic	75	225
Other	69	109
<b>Total Capacity (000 wafers/month)</b>	<b>744</b>	<b>1,134 - 1,184</b>

Source: Company reports and UBS

**Table 16: 300mm Wafer Demand Estimates**

	Demand - End of 2004	Demand - End of 2005
Gartner Estimates (000 wafers/month)	700	1,000
<b>Implied Capacity Utilization Rate</b>	<b>94%</b>	<b>84% - 88%</b>

Source: Gartner Dataquest and UBS

## Wafer Units Forecast

We expect wafer volumes to be up 21% in 2004, which is significantly higher than the CAGR of 8.2% recorded in the last 12 years. We believe wafer unit growth in 2005 and 2006 will be 5% and 6%, respectively, below the historical CAGR.

**Expect wafer volume growth of 5% in 2005, 6% in 2006**



## Company Description

MEMC, headquartered in St Peters, Missouri, is the world's only pure-play silicon wafer manufacturer that is publicly traded. Silicon wafers are the foundation material for ICs or chips, which are used in the production of a wide range of electronics, such as computers and cellular phones.

MEMC is a turnaround story after avoiding bankruptcy in 2001. Former parent company E.ON sold its holdings to TPG, a private equity company, for \$6.00 in November 2001. MEMC's debt was restructured and \$910 million in debt was written off from the balance sheet. Assets in the amount of \$800 million were written down. TPG, which now controls MEMC, brought in new board members and a new CEO with experience in the semiconductor device industry. Rigorous cost cutting was implemented and a new business strategy was developed. Financial performance has been improving since the company touched bottom in the fourth quarter of 2001.

The company operates nine plants that are strategically located close to the major semiconductor markets in the United States, Italy, Japan, Korea, Taiwan, and Malaysia. Two of these facilities are joint ventures with other companies (MKC, MEMC Southwest). In February 2004, MEMC acquired the remaining 55% interest in its Taiwanese subsidiary Taisil, which is now wholly owned by MEMC. MEMC's largest facility is located in Saint Peters, Missouri.

## Customers

MEMC sells its products to most semiconductor device manufacturers, including the major memory, microprocessor, and applications specific integrated circuit (ASIC) manufacturers, as well as the world's largest foundries.

In 2003, the company's top-10 customers accounted for about 63% of its sales. Samsung and Texas Instruments each accounted for more than 10% of MEMC's revenues in 2003. Texas Instrument is MEMC's partner at MEMC Southwest. A list of representative clients is shown on Table 17.

**Samsung and Texas Instruments were  
MEMC's largest clients in 2003**

Table 17: MEMC—List of Representative Clients

Customers	Semiconductor Segment
AMD	Processors
Chartered	Foundry
IBM	Foundry
Infineon	Memory
National Semiconductor	Analog
Samsung	Memory
ST Microelectronics	Discrete
Texas Instrument	Analog
TSMC	Foundry

Source: MEMC

## Products

MEMC's only business segment is the production and marketing of wafers for the semiconductor industry. Wafers are classified primarily by diameter, as the client (IC fab) must have the equipment to handle each specific diameter. The larger the wafer size, the newer the technology involved. Other specifications, such as flatness and silicon purity are also important.

- **Wafer diameters.** MEMC currently manufactures wafers in the following diameters: 100mm, 125mm, 150mm, 200mm, and 300mm.

Wafer diameters range from 100 mm to 300 mm

- **Polished, epitaxial and test wafers.** The company manufactures three general types of silicon wafers:

Three general types of silicon wafers: polished, epitaxial, and test wafers

- Prime polished wafers are MEMC's basic type of silicon wafers. They are highly refined, pure wafers with an ultraflat and ultraclean surface. A chemical-mechanical polishing process removes defects leaving a very smooth surface.
- Epitaxial (epi) wafers are prime polished wafers with a thin layer of single crystal silicon on top. The "epi layer" is free of crystal imperfections and has different electrical properties from the underlying wafer. This provides better isolation between circuit elements than a polished wafer, and the ability to tailor the wafer to the specific demands of the device. Epitaxial wafers command a premium over prime polished wafers and represent about 30% of MEMC's revenues.
- Test/monitor wafers are a cheaper version of prime polished wafers, which are sold for testing semiconductor companies' manufacturing lines. While cleanliness and sometimes flatness specifications are the same as for prime polished wafers, other specifications are less strict.

The type of wafer demanded by a client depends on the specific device manufacturing process that the client has. In general, DRAM manufacturers demand polished wafers, and microprocessor manufacturers demand epi wafers.

- **High-end wafers offer small or zero crystal defects.** The Advanta and Optia wafers are more sophisticated wafers that offer less crystal defects than the standard versions. The Optia wafer offers zero crystal defects. Optia wafers have zero crystal defects
- **MDZ technology provides internal gettering.** MEMC's Magic Denuded Zone (MDZ) patented technology is a thermal process by which impurities are pulled away from the wafer's surface (internal gettering), improving customers' yields. MDZ can be applied to both prime polished or epitaxial wafers. MDZ process increases customers' yields
- **Defect-free crystals become more critical as line width declines.** As the semiconductor industry transitions to 90 nm width and below, wafer property requirements will become ever more rigorous. It is thus likely that demand for high-end wafers will increase in the future. Defect-free crystals are becoming increasingly critical

Table 18 summarizes MEMC's product offerings.

**Table 18: MEMC's Key Products and Applications**

Wafer Type	Name	Purity Characteristics	MDZ for Impurity Control	Key Applications
Prime Polished Wafers	Standard	Low surface and bulk crystalline defect densities	Optional	Broad device range (processors, analog, discrete, memory devices, etc.). Devices with broadest range of line-widths. Devices sensitive to manufacturing impurities.
	Advanta	Lower crystalline defect densities; defects confined to central wafer area	Optional	High performance devices. Devices with smaller line-widths. Devices sensitive to manufacturing impurities.
	Optia	100% defect-free crystalline structure	Yes	Advanced devices. High performance devices (logic and memory, particularly flash memory). Devices with smallest line-widths.
Epitaxial Wafers	Standard	Defect-free epitaxial surface layer tailored to device application	No	Advanced devices. Devices requiring layered silicon resistivity.
	Aegis	Thin defect-free epitaxial surface layer	Yes	Advanced CMOS logic and memory devices. High performance processors. Devices with small line-widths.
Test / Monitor	Standard	Defect densities tailored to customer application	No	Monitoring of device process particles, film thickness, implantation and contamination.

Source: MEMC

## New Technologies

Silicon on insulator (SOI) and strained silicon (sSi) are new technologies that potentially become commercialized in the future. While neither is a significant revenue generator presently, we believe SOI would be the first to take off. MEMC has a licensing agreement with Silicon Genesis Corp. (SiGen) of San Jose, California to manufacture wafers using their layer transfer technology. The agreement allows MEMC to utilize SiGen's suite of process capabilities in the production of layer transfer wafer products, including SOI and strained SOI.

- **Silicon On Insulator (SOI).** SOI is a thin film of silicon on an oxide layer that is built on top of the silicon substrate (wafer). The oxygen insulation prevents power drain into the substrate. The benefits of this technology include lower power requirements and higher device performance (reduced switching delays, 20-30% higher speed). Rate of adoption issues include cost and availability. MEMC has a partnership with IBIS to develop SOI products. The company intends to continue to develop alliances in this area. We believe MEMC's SOI revenues are insignificant at this time.
- **Strained Silicon (sSi).** Strained Silicon is an epitaxial film of strained silicon on a relaxed graded buffer layer of silicon germanium. This is a developing market, which we believe would be used at the 65 nm technology node, and at the 90 nm node for communication products.

## Financial Statements

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Table 19: MEMC—Income Statement

\$ Millions	FY	1Q	2Q	3Q	4Q E	FY E	1Q E	2Q E	3Q E	4Q E	FY E	1Q E	2Q E	3Q E	4Q E	FY E
	2003	Mar-04	Jun-04	Sep-04	Dec-04	2004	Mar-05	Jun-05	Sep-05	Dec-05	2005	Mar-06	Jun-06	Sep-06	Dec-06	2006
Sales	781	229	256	275	270	1,029	264	267	276	287	1,095	287	290	293	296	1,165
Cost of Goods Sold	548	155	168	165	167	655	167	168	171	178	684	180	181	183	185	728
Gross Margin	233	73	87	111	103	374	98	99	105	110	412	108	109	110	111	437
SG&A	57	17	18	18	18	71	18	18	18	18	72	18	18	19	19	74
R&D	33	9	9	9	9	37	9	10	10	11	39	11	11	11	12	44
Operating Expenses	90	26	27	27	27	108	27	27	28	29	111	29	29	30	30	118
Operating Margin	143	47	60	84	76	267	71	72	77	81	300	79	79	80	81	319
Interest Income	13	6	(9)	(0)	(2)	(5)	(2)	(2)	(2)	(3)	(9)	(3)	(4)	(5)	(6)	(18)
Pre-Tax Income	156	54	51	83	74	262	69	70	75	78	291	76	75	75	74	301
Taxes (benefit)	37	13	3	21	18	56	14	14	15	16	58	15	15	15	15	60
Income b. equity inc / minority int	119	40	48	62	55	206	55	56	60	62	233	61	60	60	60	241
Equity Income	6	(2)	-	-	-	(2)	-	-	-	-	-	-	-	-	-	-
Minority Interest	(9)	(3)	(3)	(3)	(3)	(11)	(3)	(3)	(3)	(3)	(10)	(3)	(3)	(3)	(3)	(12)
Net Income	117	36	45	60	53	193	52	53	57	60	223	58	57	57	57	229
Shares	219	222	221	223	223	222	225	227	228	230	227	232	233	235	237	234
EPS	0.53	0.16	0.20	0.27	0.24	0.87	0.23	0.24	0.25	0.26	0.98	0.25	0.25	0.24	0.24	0.98
YOY Sales Growth	13.7%	21.5%	33.2%	40.5%	31.6%	31.8%	15.6%	4.5%	0.4%	6.5%	6.4%	8.7%	8.5%	5.9%	2.8%	6.4%
QoQ Sales Growth		11.6%	11.7%	7.7%	-2.0%		-2.0%	1.0%	3.5%	4.0%		0.0%	0.8%	1.0%	1.0%	
<u>Margins / Percent of Sales</u>																
Gross Margin	29.8%	32.1%	34.1%	40.2%	38.2%	36.4%	37.0%	37.1%	38.1%	38.1%	37.6%	37.5%	37.5%	37.5%	37.5%	37.5%
SG&A	7.3%	7.5%	7.0%	6.5%	6.6%	6.9%	6.7%	6.7%	6.5%	6.4%	6.6%	6.4%	6.4%	6.3%	6.3%	6.4%
R&D	4.2%	3.9%	3.6%	3.4%	3.5%	3.6%	3.6%	3.6%	3.6%	3.7%	3.6%	3.7%	3.8%	3.8%	3.9%	3.8%
Operating Expenses	11.5%	11.4%	10.6%	9.9%	10.1%	10.5%	10.3%	10.2%	10.1%	10.1%	10.2%	10.1%	10.2%	10.1%	10.2%	10.1%
Operating Margin	18.3%	20.7%	23.5%	30.4%	28.1%	25.9%	26.7%	26.9%	28.0%	28.0%	27.4%	27.4%	27.3%	27.4%	27.3%	27.4%
Interest Income	1.7%	2.8%	-3.6%	-0.1%	-0.8%	-0.5%	-0.8%	-0.7%	-0.9%	-1.0%	-0.9%	-1.1%	-1.3%	-1.7%	-2.1%	-1.5%
Pre-Tax Income	20.0%	23.5%	19.9%	30.2%	27.3%	25.4%	25.9%	26.1%	27.1%	27.0%	26.6%	26.4%	26.0%	25.7%	25.2%	25.8%
Tax Rate	23.6%	25.0%	5.7%	25.0%	25.0%	21.2%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%
Net Income	14.9%	15.7%	17.7%	21.7%	19.5%	18.8%	19.8%	20.0%	20.8%	20.8%	20.3%	20.1%	19.8%	19.6%	19.1%	19.6%

Source: Company reports and UBS estimates

Table 20: MEMC—Balance Sheet

\$ Millions	FY 2003	1Q Mar-04	2Q Jun-04	3Q Sep-04	4Q E Dec-04	FY E 2004	1Q E Mar-05	2Q E Jun-05	3Q E Sep-05	4Q E Dec-05	FY E 2005	1Q E Mar-06	2Q E Jun-06	3Q E Sep-06	4Q E Dec-06	FY E 2006
Cash and short term investments	131	141	129	103	167	167	205	231	252	276	276	305	336	367	399	399
Accounts Receivable	103	119	139	152	150	150	147	148	154	160	160	160	161	163	164	164
Inventories	109	123	113	120	115	115	115	116	118	123	123	124	125	126	127	127
Other Current Assets	22	32	16	20	20	20	20	20	20	20	20	20	20	20	20	20
Total Current Assets	365	414	397	395	452	452	487	515	544	578	578	609	641	675	711	711
PP&E	270	362	393	387	388	388	407	436	470	505	505	538	571	604	636	636
Deferred tax assets	15	22	46	44	44	44	44	44	44	44	44	44	44	44	44	44
Other Assets	71	54	61	55	55	55	55	55	55	55	55	55	55	55	55	55
Total Assets	722	852	897	881	939	939	993	1,051	1,113	1,181	1,181	1,246	1,311	1,378	1,446	1,446
Short term debt and current portion of long term debt	72	87	57	22	22	22	22	22	22	22	22	22	22	22	22	22
Accounts Payable	95	92	101	99	100	100	100	101	103	107	107	108	109	110	111	111
Other Current Liabilities	77	75	78	69	69	69	69	69	69	69	69	69	69	69	69	69
Total Current Liabilities	244	254	237	189	191	191	190	191	193	197	197	198	199	200	201	201
Long term debt, less curr. portion	59	128	125	121	122	122	122	122	123	125	125	128	132	137	144	144
Pension and similar liabilities	126	130	127	112	112	112	112	112	112	112	112	112	112	112	112	112
Other long term liabilities	34	45	47	61	61	61	61	61	61	61	61	61	61	61	61	61
Total Liabilities	464	556	536	483	486	486	485	487	489	495	495	499	504	511	519	519
Minority Interest	64	67	65	44	47	47	49	52	54	57	57	60	63	66	69	69
Shareholders' Equity	194	229	296	354	407	407	459	512	570	630	630	687	744	802	858	858
Common Stock	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Additional Paid in Capital	150	152	152	152	152	152	152	152	152	152	152	152	152	152	152	152
Retained earnings (deficit)	82	118	179	238	291	291	343	397	454	514	514	571	629	686	742	742
Accumulated other loss	(33)	(36)	(31)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)	(33)
Deferred Compensation	(3)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
Treasury stock	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(4)
Liabilities and Equity	722	852	897	881	939	939	993	1,051	1,113	1,181	1,181	1,246	1,311	1,378	1,446	1,446

Source: Company reports and UBS estimates

Table 21: MEMC—Statement of Cash Flows

\$ Millions	FY 2003	1Q Mar-04	2Q Jun-04	3Q Sep-04	4Q E Dec-04	FY E 2004	1Q E Mar-05	2Q E Jun-05	3Q E Sep-05	4Q E Dec-05	FY E 2005	1Q E Mar-06	2Q E Jun-06	3Q E Sep-06	4Q E Dec-06	FY E 2006
Net Income to Majority	117	36	61	60	53	209	52	53	57	60	223	58	57	57	57	229
Depreciation and Amortization	31	10	10	11	11	42	11	11	11	11	44	12	12	12	13	49
Interest Accretion	3	1	1	1	1	5	2	2	3	4	10	5	6	7	9	26
Minority Interest	9	3	3	3	3	11	3	3	3	3	10	3	3	3	3	12
Equity Income	(6)	2			-	2	-	-	-	-	-	-	-	-	-	-
Deferred Compensation	4	1	1	1		2										
Deferred Taxes	12					-										
Working Capital and Other	(42)	(5)	7	(30)	8	(20)	3	(2)	(5)	(7)	(11)	(0)	(1)	(2)	(2)	(5)
Net Cash from Operations	127	48	82	46	75	251	71	67	68	70	276	77	77	78	79	311
Capex	(85)	(26)	(46)	(26)	(12)	(110)	(30)	(40)	(45)	(45)	(160)	(45)	(45)	(45)	(45)	(180)
Proceeds from sale of PP&E	0		0	0		0										
Purchase of business	-	(57)				(57)										
Net Cash from Investing	(85)	(83)	(46)	(25)	(12)	(167)	(30)	(40)	(45)	(45)	(160)	(45)	(45)	(45)	(45)	(180)
Net short-term borrowings	(65)	(1)	(26)	(4)		(31)										
Long term debt issuance	-	60				60										
Long term debt payments	(102)	(1)	(4)	(37)	-	(42)	(2)	(2)	(2)	(2)	(7)	(2)	(2)	(2)	(2)	(7)
Dividend to minority interest	(3)		(5)			(5)										
Stock Issuance	101	2	1	0		2										
Net Cash from Financing	(68)	60	(34)	(41)	-	(15)	(2)	(2)	(2)	(2)	(7)	(2)	(2)	(2)	(2)	(7)
Effect of FX rate changes on cash	3	2	(1)	(1)		1										
Net Change in cash	(23)	26	2	(21)	63	70	39	26	21	23	109	30	30	31	33	124
Cash at the Beginning	120	97	123	124	103	97	167	205	231	252	167	276	305	336	367	276
Cash at the End	97	123	124	103	167	167	205	231	252	276	276	305	336	367	399	399

Source: Company reports and UBS estimates



## ■ MEMC Electronic Materials

MEMC, headquartered in St Peters, MO, is the world's only publicly traded pure-play silicon wafer manufacturer. The company produces and sells silicon wafers for the semiconductor industry, and is fourth in market share. MEMC sells its products to most semiconductor device manufacturers. Products include prime polished, epitaxial and test/monitor wafers in diameters ranging from 100mm to 300mm. The company operates nine plants that are strategically located close to the major semiconductor markets in the U.S., Europe, and Asia. Texas Pacific Group, a private equity company, controls MEMC.

## ■ Statement of Risk

MEMC's business is subject to the cyclical nature of semiconductor demand, which can result in share price volatility. There is a risk of overcapacity of 300mm wafers in the future, which can result in price and margin erosion. In addition, continued investment in R&D and infrastructure are needed to ensure the long-term viability of the business, which could limit EPS upside.

MEMC shares have low liquidity, as 63% are held by the company's controlling shareholder Texas Pacific Group (TPG). Potential share sales by TPG could increase the supply of shares in the market and limit appreciation in MEMC's share price. MEMC has historically used stock options to compensate its employees. As highlighted in our valuation section, we estimate that the company's potential stock option expense in CY2006 is negative \$0.04 or 4% of our official \$0.98 EPS estimate.

## ■ Analyst Certification

Each research analyst primarily responsible for the content of this research report, in whole or in part, certifies that with respect to each security or issuer that the analyst covered in this report: (1) all of the views expressed accurately reflect his or her personal views about those securities or issuers; and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed by that research analyst in the research report.

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UBS rating	Definition	UBS rating	Definition	Rating category	Coverage <sup>1</sup>	IB services <sup>2</sup>
<b>Buy 1</b>	FSR is > 10% above the MRA, higher degree of predictability	<b>Buy 2</b>	FSR is > 10% above the MRA, lower degree of predictability	<b>Buy</b>	36%	32%
<b>Neutral 1</b>	FSR is between -10% and 10% of the MRA, higher degree of predictability	<b>Neutral 2</b>	FSR is between -10% and 10% of the MRA, lower degree of predictability	<b>Hold/Neutral</b>	53%	35%
<b>Reduce 1</b>	FSR is > 10% below the MRA, higher degree of predictability	<b>Reduce 2</b>	FSR is > 10% below the MRA, lower degree of predictability	<b>Sell</b>	11%	29%

1: Percentage of companies under coverage globally within this rating category.

2: Percentage of companies within this rating category for which investment banking (IB) services were provided within the past 12 months.

Source: UBS; as of 31 December 2004.

### KEY DEFINITIONS

**Forecast Stock Return (FSR)** is defined as expected percentage price appreciation plus gross dividend yield over the next 12 months.

**Market Return Assumption (MRA)** is defined as the one-year local market interest rate plus 5% (an approximation of the equity risk premium).

**Predictability Level** The predictability level indicates an analyst's conviction in the FSR. A predictability level of '1' means that the analyst's estimate of FSR is in the middle of a narrower, or smaller, range of possibilities. A predictability level of '2' means that the analyst's estimate of FSR is in the middle of a broader, or larger, range of possibilities.

**Under Review (UR)** Stocks may be flagged as UR by the analyst, indicating that the stock's price target and/or rating are subject to possible change in the near term, usually in response to an event that may affect the investment case or valuation.

**Rating/Return Divergence (RRD)** This qualifier is automatically appended to the rating when stock price movement has caused the prevailing rating to differ from that which would be assigned according to the rating system and will be removed when there is no longer a divergence, either through market movement or analyst intervention.

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**US Closed-End Fund ratings and definitions are:** Buy: Higher stability of principal and higher stability of dividends; Neutral: Potential loss of principal, stability of dividend; Reduce: High potential for loss of principal and dividend risk.

**UK and European Investment Fund ratings and definitions are:** Buy: Positive on factors such as structure, management, performance record, discount; Neutral: Neutral on factors such as structure, management, performance record, discount; Reduce: Negative on factors such as structure, management, performance record, discount.

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## Companies mentioned

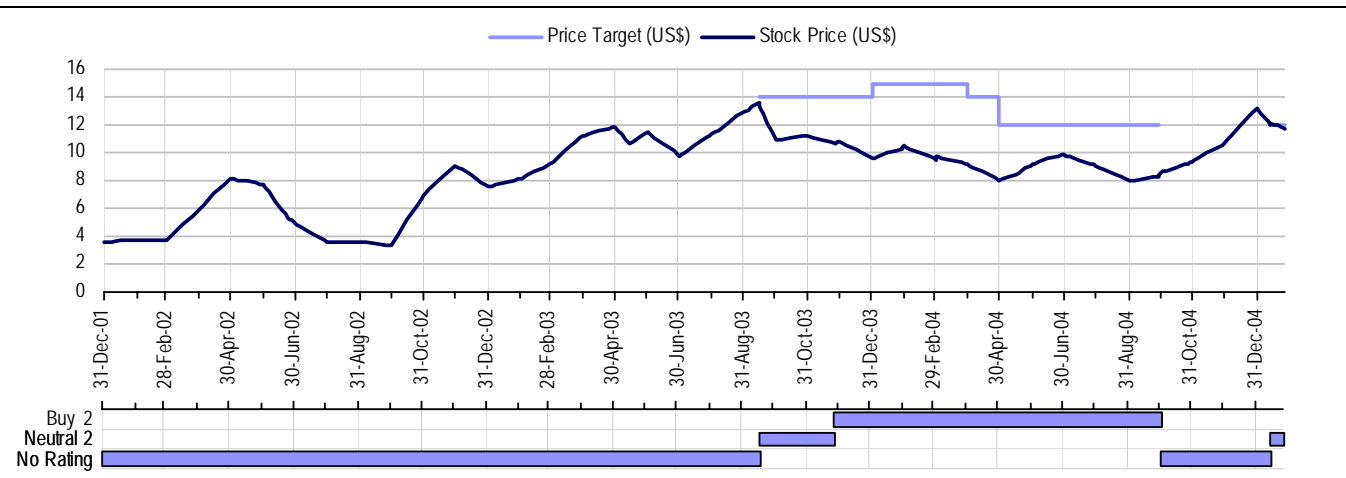
Company Name	Reuters	Rating	Price
<b>3M Co.</b> <sup>2b,4b,6a,6b,6c,7,16</sup>	MMM.N	Buy 1	US\$83.42
<b>Advanced Micro Dev.</b> <sup>16</sup>	AMD.N	Reduce 2	US\$15.98
<b>ATMI, Inc.</b> <sup>16</sup>	ATMI.O	Neutral 2	US\$22.45
<b>Cabot Micro</b> <sup>16</sup>	CCMP.O	Buy 2	US\$33.39
<b>Cambrex Corp.</b> <sup>16</sup>	CBM.N	Not rated	US\$23.78
<b>Cypress Semicond.</b> <sup>4b,6a,6b,7,8,13,16</sup>	CY.N	Neutral 2	US\$10.45
<b>Diversa Corp.</b> <sup>16</sup>	DVSA.O	Buy 2	US\$7.69
<b>IBM Corp.</b> <sup>2c,4a,6a,6b,6c,7,8,16</sup>	IBM.N	Buy 1	US\$91.95
<b>Infineon</b> <sup>2b,16</sup>	IFXGn.F	Neutral 2	€7.11
<b>Intel Corp.</b> <sup>6b,6c,7,8,16</sup>	INTC.O	Buy 2	US\$22.42
<b>LSI Logic Corp.</b> <sup>16</sup>	LSI.N	Not rated	US\$5.35
<b>MEMC Electronic</b> <sup>2a,4a,6a,16</sup>	WFR.N	Neutral 2	US\$11.79
<b>Micron Technology</b> <sup>4b,6a,16</sup>	MU.N	Not rated	US\$10.31
<b>National Semiconduct</b> <sup>16</sup>	NSM.N	Neutral 2 (RRD)	US\$16.52
<b>Pall Corp.</b> <sup>2a,4b,6a,6b,7,12,16</sup>	PLL.N	Buy 2	US\$26.22
<b>Shin-Etsu Chemical</b> <sup>16</sup>	4063.T	Suspended	¥4,070
<b>Sigma-Aldrich Corp.</b> <sup>16</sup>	SIAL.O	Not rated	US\$62.13
<b>STMicroelectronics</b> <sup>2a,3,4b,16</sup>	STM.PA	Reduce 2	€12.67
<b>Texas Instruments</b> <sup>4a,5,6a,6b,7,8,16</sup>	TXN.N	Buy 2	US\$22.66

Price(s) as of 27 January 2005. Source: UBS.

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MEMC Electronic Materials (US\$)



Source: UBS; as of 27 January 2005.

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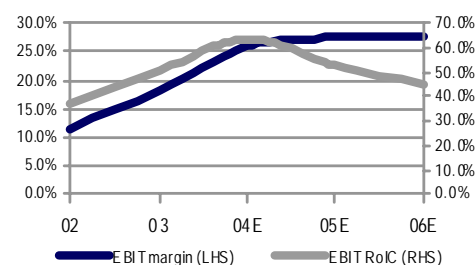
## MEMC Electronic Materials

Per share (US\$)	12/02	12/03	12/04E	12/05 E	12/06E
EPS (diluted)	(0.20)	0.53	0.87	0.98	0.98
CFPS (diluted)	0.38	0.57	1.13	1.21	1.33
DPS	0.00	0.00	0.00	0.00	0.00
BVPS	(0.19)	0.89	1.83	2.77	3.66
<b>Income statement (US\$ m)</b>					
Revenues	687	781	1,029	1,095	1,165
EBITDA	114	174	309	344	368
Operating income (EBIT)	80	143	267	300	319
Pretax income	20	156	262	291	301
Net income	(22)	117	209	223	229
<b>Cash flow (US\$ m)</b>					
Operating income (EBIT)	80	143	267	300	319
Depreciation & amortization	34	31	42	44	49
Net change in working capital	(25)	(27)	(54)	(11)	(5)
Other (operating)	75	9	19	25	43
Operating cash flow	165	156	275	359	406
Tax paid	(12)	(37)	(40)	(58)	(60)
Capital expenditure	(22)	(85)	(110)	(160)	(180)
Net interest	(19)	(13)	(13)	(18)	(36)
Dividends paid	0	0	0	0	0
Net (acquisitions) / disposals	0	0	(57)	0	0
Other items	(118)	97	(31)	(16)	(25)
Increase (decrease) in net debt	(6)	119	23	106	104
<b>Operating free cash flow (OpFCF) (US\$ m)</b>					
EBITDA (core)	117	174	309	344	368
Less maintenance capital expenditure	(60)	(60)	(60)	(60)	(59)
Less maintenance net working capital	(0)	(1)	(2)	(3)	(3)
OpFCF	56	113	247	281	305
<b>Balance sheet (US\$ m)</b>					
Net tangible fixed assets	185	270	388	505	636
Net intangible fixed assets	4	4	0	0	0
Net working capital	36	62	116	127	132
Total invested capital (IC)	224	337	505	632	768
Financial & other fixed assets	79	82	99	99	99
Net cash / (debt)	(119)	(0)	23	129	233
Provisions	0	0	0	0	0
Minority interests	(58)	(64)	(47)	(57)	(69)
Shareholders' equity	(25)	194	407	630	858
<b>Profitability</b>					
EBITDA margin	16.6%	22.2%	30.0%	31.4%	31.5%
EBIT margin	11.7%	18.3%	25.9%	27.4%	27.4%
EBIT RoIC	36.5%	50.9%	63.4%	52.9%	45.6%
Net RoE	98.4%	138.1%	69.6%	43.0%	30.7%
Interest coverage (EBIT)	1.8x	NM	51.1x	31.9x	17.7x
Dividend coverage	NA	NA	NA	NA	NA
<b>Productivity</b>					
SG&A % revenues	9.6%	7.3%	6.9%	6.6%	6.4%
Depreciation % revenues	5.0%	4.0%	4.1%	4.0%	4.2%
Capex % revenues	3.2%	10.9%	10.7%	14.6%	15.4%
Invested capital turnover	3.1x	2.8x	2.4x	1.9x	1.7x
Tax rate	85.4%	23.6%	15.3%	20.0%	20.0%
Net debt / total equity	Neg. Ass.	0.2%	Cash	Cash	Cash
<b>Momentum</b>					
Revenue growth	+11.2%	+13.7%	+31.8%	+6.4%	+6.4%
EBIT growth	NM	+77.7%	+87.0%	+12.6%	+6.2%
Net earnings growth	NM	NM	+79.2%	+6.6%	+2.7%
Dividend growth	NM	NM	NM	NM	NM
<b>Value *</b>					
Market capitalization (US\$ m)	756	2,176	2,451	2,451	2,451
Plus: Core net debt / (cash)	143	115	48	(15)	(95)
Plus: Pension provisions	63	83	83	83	83
Plus: Buyout of minorities	130	130	130	130	130
Less: Noncore assets	(54)	(54)	-	-	-
Enterprise value (EV, avg)	1,038	2,450	2,711	2,648	2,569
EV/Revenues (core)	1.51x	3.14x	2.63x	2.42x	2.20x
EV/EBITDA (core)	8.9x	14.1x	8.8x	7.7x	7.0x
EV/EBIT (core)	12.9x	17.2x	10.2x	8.8x	8.1x
EV/OpFCF	18.4x	21.8x	11.0x	9.4x	8.4x
EV/Invested capital	4.7x	8.7x	6.4x	4.7x	3.7x
P/CF	15.0x	18.7x	10.4x	9.7x	8.9x
P/E	NM	20.1x	13.5x	12.0x	12.1x
Dividend yield	0.00%	0.00%	0.00%	0.00%	0.00%
P/BV (average)	NM	12.1x	6.4x	4.3x	3.2x

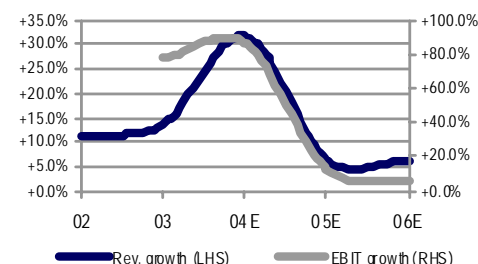
Source: UBS estimates, \* Historic valuations are based on an average for the year's share price. Current and future valuations are based on a share price of US\$ 11.79 on 01/26/2005

MEMC, headquartered in St. Peters, MO, is the world's only publicly traded pure-play silicon wafer manufacturer. The company produces and sells silicon wafers for the semiconductor industry, and is fourth in market share. MEMC sells its products to most semiconductor device manufacturers. Products include prime polished, epitaxial and test/monitor wafers in diameters ranging from 100mm to 300mm. The company operates nine plants that are strategically located close to the major semiconductor markets in the U.S., Europe, and Asia. Texas Pacific Group, a private equity company, controls MEMC.

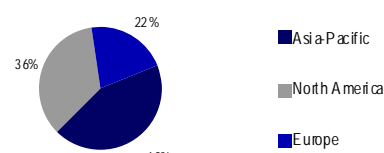
## Profitability (EBIT margins &amp; RoIC)



## Momentum (Revenue &amp; EBIT growth)



## Geographic exposure (Revenues)



## Value (EV/OpFCF &amp; P/E)

